



ADDRESSING CLIMATE
CHANGE FROM AN
ASSET MANAGEMENT
PERSPECTIVE



UNION BANCAIRE PRIVÉE

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Addressing climate change from an Asset Management perspective

Considered to be one of the most pressing issues from an environmental perspective, climate change is a significant risk not only for the environment but also for the economy that depends on a healthy planet and the resources it provides. To mitigate the risks of climate change, the Paris Agreement was adopted as an international treaty on climate change by 196 parties in Paris on 12 December 2015 and has been in force since November 2016. The treaty aims to limit global warming to well below 2°C, and preferably to 1.5°C compared with pre-industrial levels. This target requires a major effort from society, the economy, companies and the financial system.

As a responsible bank, we are committed to contributing to the achievement of this goal. In doing so, we are guided in particular by one of the United Nations' 17 Sustainable Development Goals (SDG), namely SDG 13: "Take urgent action to combat climate change and its impacts." It is therefore crucial for UBP to assess, monitor and manage the potential effects of climate change on the investments and portfolios that our clients entrust us with, as well as our own operations⁽¹⁾.

The Bank has been a signatory to the United Nations Principles for Responsible Investment (UNPRI) since 2012, and our high "Strategy and Governance" score in the UNPRI 2020 assessment reflects UBP's efforts to strengthen our ESG (environmental, social and governance) approach across the Group. In 2020, we once again asserted our commitment to responsibility by joining leading industry sustainability initiatives, such as the United Nations Global Compact (UNGC), and showed our determination to address major climate issues by taking the Paris Agreement Capital Transition Assessment (PACTA 2020) climate sustainability test, as well as supporting the Task Force on Climate-related Financial Disclosures (TCFD)⁽²⁾.

This report describes how UBP's Asset Management division is addressing the challenges of climate change from an investment perspective.

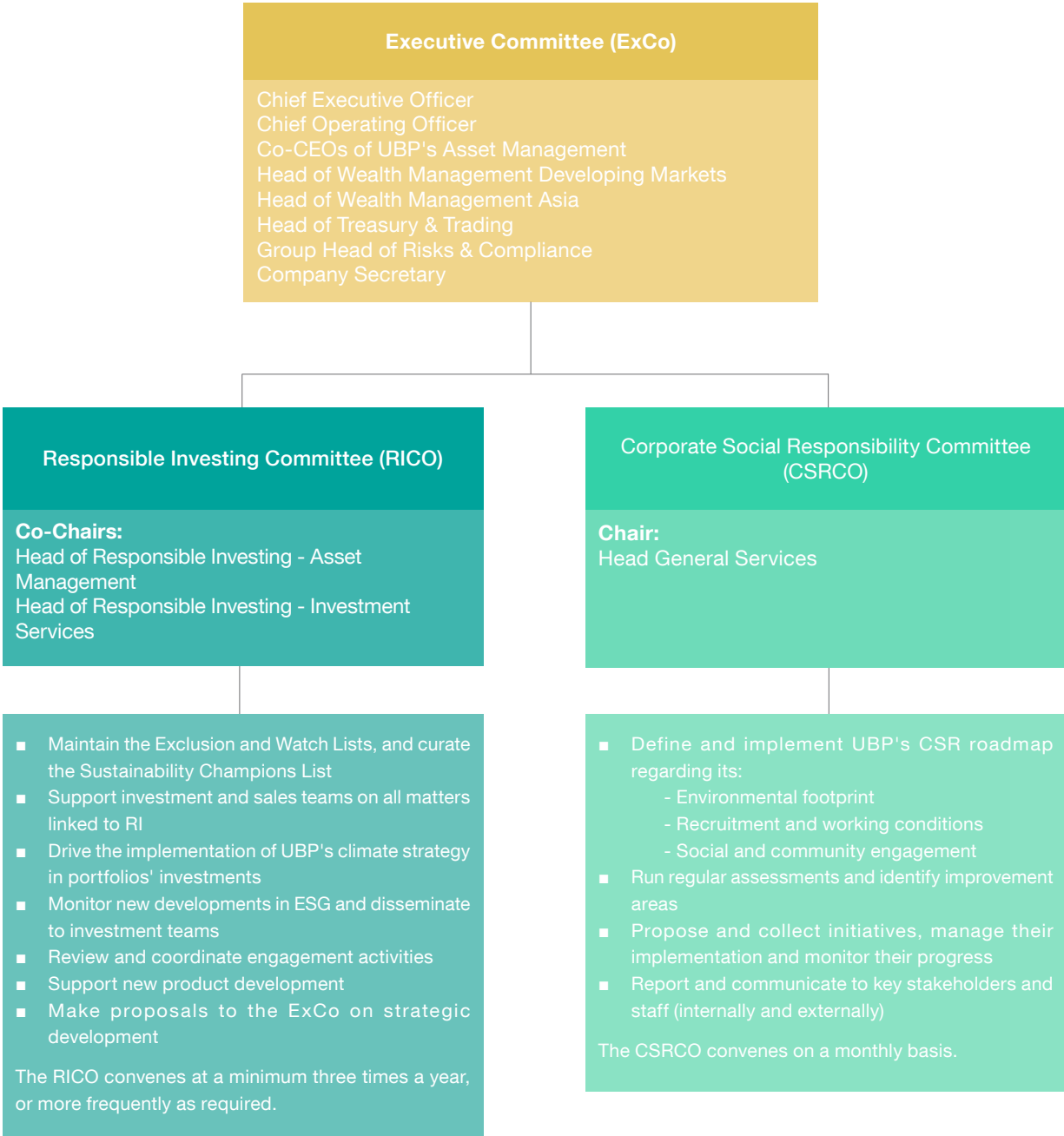
⁽¹⁾This report only focuses on UBP's investments. Further information regarding UBP's emissions from an operational point of view will be made available in UBP's first TCFD report.

⁽²⁾UBP will publish its first TCFD report in the coming months.

Governance

UBP's operations regarding sustainability generally, and climate-related business issues in particular, are directed by our highest executive body, the Executive Committee (ExCo). The ExCo oversees two bodies that are instrumental in

understanding, measuring and integrating climate-related issues: the Responsible Investing Committee (RICO) and the Corporate Social Responsibility Committee (CSRCO).



Investment processes

UBP's Responsible Investing Committee (RICO) is in charge of developing and maintaining UBP's responsible investing approach. While investment teams develop their own processes to apply ESG principles, the RICO defines UBP's Responsible Investment Policy and monitors its integration by the teams. In particular, the RICO promotes the integration of sustainability criteria, including climate-related factors, into our investment processes and ensures the application of the Exclusion, Watch and Sustainability Champions Lists for individual investments.

Business operations

The Bank's Corporate Social Responsibility Committee (CSRCO) is responsible for defining, implementing and monitoring UBP's CSR approach to our own operations and ensuring that all relevant aspects are addressed: environment, human resources and community engagement.

Governance of the risk management processes

A Risk Committee is responsible for managing sustainability risks at both Group and business unit levels. The required key risk indicators (KRIs) are provided by the RICO.

The Risk Management department monitors and analyses specific KRIs across the Group. The implementation of the sustainability risk framework started with the Bank's Asset Management division and is now being extended to all our activities; this process is set to be completed in January 2022. The framework includes a daily review of sustainability risk exposures and an analysis of potential breaches. If these cannot be resolved, they are submitted to the ExCo. In addition, monthly consolidated ESG reports will be prepared and submitted to the Executive Board.

Strategy

UBP has established ten key sustainability objectives for 2022/25, one of which relates directly to reducing the carbon footprint of UBP's operations, while others refer to increasing sustainable investments. At UBP, most of our sustainable strategies take into consideration climate risks and opportunities, and aim to reduce their carbon footprint.

1
INCLUDE SUSTAINABILITY FACTORS IN ALL OF UBP'S INVESTMENT DECISIONS
 We are convinced of the opportunities offered by the inclusion of sustainability criteria in investment decisions.

2
DOUBLE ASSETS IN SUSTAINABLE STRATEGIES BY 2022
 We have a role to play in advising clients on investments that deliver a positive impact alongside financial returns.

3
A QUARTER OF UBP'S MANDATES TO BE FULLY SUSTAINABLE INVESTMENTS BY 2022
 Mandates give us the opportunity to implement our capabilities in sustainable investments for the benefit of our clients.

4
INTEGRATE ESG CRITERIA INTO UBP'S ENTIRE RECOMMENDED INVESTMENT UNIVERSE
 ESG stands for Environmental, Social, Governance, the three main criteria on which responsible and sustainable investments are focused.

5
GO BEYOND REGULATORY REQUIREMENTS RELATING TO SUSTAINABLE FINANCE
 As a financial institution we have to step up to the tighter ESG regulatory environment and integrate guidelines in our sustainable finance strategy.

6
OFFSET UBP'S CARBON FOOTPRINT IN 2021 AND REDUCE IT BY 25% BY 2025
 The way we invest our assets is only one part of the equation. Equally important is how sustainable our own organisation is.

7
APPLY ESG CRITERIA TO ALL NEW TREASURY INVESTMENTS
 Treasury operations represent an important part of UBP's activities and are therefore closely involved in the Bank's effort to be recognised in the sustainability space.

8
MAKE RESPONSIBLE INVESTMENT THE PREFERRED CHOICE FOR UBP'S PENSION FUND
 It is key to align UBP's pension fund to the Bank's convictions.

9
ADAPT RELEVANT POLICIES AND HR PROCESSES TO REFLECT ESG STANDARDS
 Sustainability must be reflected in all aspects of how UBP conducts its business.

10
IMPROVE IN-HOUSE AWARENESS AND SKILL SETS ON SUSTAINABILITY
 Achieving these objectives will depend on everyone's commitment and a common understanding of the importance of the issues at stake.

What are climate-related risks and opportunities?

Climate-related risks are threats deriving from the transitional or physical effects of climate change that may directly or indirectly impact UBP's financial performance, the Bank's operations or its reputation. Climate-related risks are not a new class of risks but rather emerge in well-established risk classes, such as those related to business, market, credit or reputation.

Climate change, however, will not only manifest itself in the form of risks but may also create new opportunities for the Bank, such as investing in climate-change-mitigation technologies. The identification and assessment of both climate-related risks and opportunities are carried out by the RICO and UBP's investment teams for investment portfolios, and by the CSRCO for UBP's operations. These risks are monitored through the sustainability risk framework.

How UBP identifies ESG risks and opportunities including climate-related aspects

Extreme weather events are becoming more common, requiring us to evaluate our investments for their resilience and adaptability to climate change. Climate risks cover both physical and transitional risks and are assessed independently. The assessment of these risks is primarily conducted using third-party data, as well as in-house assessments. It is based on company disclosures or estimates of greenhouse gas emissions, activities' revenue breakdowns and asset allocation. The objective is to assess companies' resilience to climate change as well as their climate strategy. In general, climate-related information will be included in the analysis of risks that may have a significant negative impact on the assets, balance sheet, earnings or reputation of the entity invested in. UBP's ESG approach is based on the following four principles: screening, integration, exercising active ownership and thought leadership.

■ Screening:

- A firm-wide Exclusion List encompasses a number of controversial business areas in which investments are deemed inappropriate. In particular, to limit the negative impact of our investments on climate, we exclude companies involved in coal extraction (revenue thresholds apply). For our sustainable and impact products, climate-related exclusions are even stricter, including, for instance, companies with revenues linked to coal-powered electricity generation or unconventional oil and gas extraction.
- A Watch List monitors companies embroiled in severe ESG controversies and thus present a greater investment risk. These include potential breaches of international environmental norms, which may have a direct or indirect impact on climate.

- **Integration:** our investment teams are encouraged to integrate ESG considerations into their investment processes. Moreover, through their research, these teams are able to identify companies which are either contributing to solving the world's societal and climate challenges or being innovative in their efforts to improve their ESG practices. These companies are shared across the Group through our Sustainability Champions List.

- **Active ownership:** to be active and responsible managers of capital, we engage with companies via a partner to address controversial practices while also encouraging our investment teams to engage bilaterally to support best practices, encourage disclosure and promote improvement where necessary. In particular, regarding climate issues, UBP believes that divestment from companies does not always constitute an appropriate answer to encourage climate transition. As such, we have developed a questionnaire for engagement with energy and utility

companies that, among other aspects, assesses their climate strategies and encourages them to increase the disclosure of climate-related data. Last, our voting policy aims to achieve long-term shareholder value and promote best ESG practices.

- **Thought leadership:** simply keeping pace with change is not sufficient. We are committed to our role as responsible investors and aim to shape industry developments rather than follow them. We promote and participate in responsible investment initiatives within the investment community, notably through our active involvement in the Cambridge Institute for Sustainability Leadership's "Investment Leaders Group". For more information, please refer to our policy "Responsible Investing at UBP"⁽³⁾.

Sustainability risk scoring at UBP

Each investment team is encouraged to integrate sustainability considerations into its investment process, as suited to their asset class, using both in-house and third-party ESG and climate research. In addition, for risk monitoring at Group level, UBP bases our sustainability risk framework on the MSCI ESG methodology, which covers the three main sustainability pillars (environmental, social, and governance). Companies are scored on specific issues relating to each of these pillars based on their materiality and on the company's level of exposure and management of the issue. Environmental issues include climate-related factors, such as carbon emissions, climate change vulnerability and product carbon footprint.

At portfolio and aggregated levels, UBP monitors the ESG Quality Score, which is the fund's ability to manage key medium-to-long-term ESG risks and opportunities. UBP also monitors the individual E, S and G scores, as well as the weighted average carbon intensity (WACI), in line with the TCFD recommendations.

More details on sustainability risk monitoring, controlling and reporting can be found in the Sustainability Risk Framework⁽⁴⁾.

Description and list of opportunities

Opportunities for investments in climate change mitigation and adaptation exist for both products and services. At UBP, we are:

- developing sustainable investment products which offer a small carbon footprint, and/or seize new investment opportunities, for instance in secular trends, such as climate change, or in green and sustainable bonds;
- offering impact strategies in which "Climate Stability" is one of the six investment themes pursued. It targets companies that positively contribute to SDG 7 "Affordable and Clean Energy" and SDG 13 "Climate Action";
- actively voting on behalf of clients at shareholder meetings and engaging with companies to preserve long-term shareholder value and influence companies' ESG performance;
- integrating ESG considerations into the investment process and into the design of new investment solutions to achieve a better risk/return ratio for our clients and increase the resilience of their portfolios as regards climate risks.

⁽³⁾ [Responsible Investing at UBP](#)

⁽⁴⁾ [UBP's Sustainability Risk Framework](#)

Risk Management

At UBP, climate-related risk to investments comes under sustainability risk monitoring, which is organised around three main axes:

1. Issuer lists

In line with UBP's Responsible Investment Policy, Risk Management monitors the exposure to issuers included on the following lists:

- **Exclusion List:** this list defines certain sectors and activities that are considered harmful from an ESG perspective. The current list precludes UBP from investing in companies involved in controversial activities, such as thermal coal extraction, in addition to tobacco, nuclear weapons and controversial weapons. Specific revenue thresholds may apply for these issues.
- **Watch List:** this list includes companies that are identified as being involved in very severe ESG controversies, such as breaches of environmental or climate-related international norms, which represent a potential threat to our investments in the long term. Portfolio managers may still invest in these stocks/issuers, but investments are closely monitored by Risk Management through dedicated KRIs. Any investment in such companies is systematically challenged.
- **Sustainability Champions List:** this list is composed of companies with strong ESG practices, or which bring a positive contribution to society or the environment, although the list does not constitute a direct investment recommendation. One of the selection criteria may be a

company's contribution to one or more of the UN's 17 Sustainable Development Goals.

2. Portfolio ESG Quality Scores

The aim is to monitor the ESG Quality Score for each portfolio using MSCI's methodology. The ESG Quality Score for a given portfolio is based on a weighted average of individual sustainability scores that reflect the market value of each position, as well as on issuers' ESG momentum and the distribution of ESG ratings within the portfolio. Minimum thresholds of ESG Quality Scores may apply, depending on the strategy.

3. Carbon emissions

We measure the carbon footprint of our investments by their weighted average carbon intensity (WACI). The WACI is defined as the market-weighted average of total carbon emissions in tons of CO₂ divided by total revenues. This measure is the most appropriate across all asset classes, not only for equities but also fixed-income and mixed assets. The WACI is calculated by MSCI using the latest available carbon emission data or estimates. Only Scope 1 and 2 emissions are taken into account, as Scope 3 data is additive across companies and may result in double counting.

KRIs (e.g. WACI of the balance sheet and total assets under management on the Watch List) and their respective limits are defined by the ExCo in line with the desired level of risk appetite. Our sustainability risk framework is fully integrated and part of our operational risk framework.

Metrics & Targets

Reducing carbon emissions within UBP's investment portfolios

UBP currently monitors the WACI of all its long-only funds (fixed income and equities) domiciled in Luxembourg and France, which represents the majority of our funds.

Asset class	Euro	Of which relevant ⁽⁵⁾	Of which CO ₂ e impact reported ⁽⁶⁾	Weighted Average Carbon Intensity (WACI)
	EUR (mi)	EUR (mi)	EUR (mi)	Tons CO ₂ e/USD Sales
Fixed Income	15,870	7,683	6,623	220.7
Equity	4,333	4,172	3,902	66.7
TOTAL	20,203	11,855	10,525	166.5

Source: UBP Asset Management Division, MSCI ESG Research. Holdings as at 31.12.2020

Coverage is gradually being extended across all portfolios and should be completed by the end of 2021.

To reduce the carbon emissions of our investments, we have launched a series of products (or amended existing ones) that have, as one of their objectives, a smaller carbon footprint (as measured by the WACI) than their investment universe. This is now the case for all of our flagship equity funds invested in emerging market, European, Japanese (large cap), Swiss or global equities, as well as for some of our fixed-income and convertible bond strategies.

In addition to monitoring the WACI of our funds, UBP, via the third-party provider, ISS, measures some of its funds' emissions compared with the path of different climate scenarios taking into account the set "carbon budget" of each of the sectors and business activities, as well as the stated climate strategy of the companies (e.g. whether a company has adopted science-based targets to reduce its emissions) for several scenarios, including the International Energy Agency's (IEA) Sustainable Development Scenario⁽⁷⁾ which is in line with the Paris Agreement.

As at 31 March 2021, the results for UBP's Sustainable and Impact offering show that close to 90% of our funds are either aligned until 2050 or better aligned than their benchmarks. Our portfolios' average overshoot year in terms of carbon budget is 2040 and the average 2050 potential temperature increase of our portfolios is 2.0°C compared with 3.0°C for their benchmarks.

UBP is currently rolling out climate scenario alignment analyses across its investment teams.

Looking ahead, we aim to further reduce the carbon emissions of our investments by setting specific targets for such reductions once the measurement of the carbon footprint of all our products is completed. As a supporter of the Task Force on Climate-related Financial Disclosures, UBP has also implemented a strategy for the management of its own operations' carbon footprint, including regular assessments, reduction targets and concrete measures. This information will be presented in the forthcoming TCFD report which will form part of UBP's first Sustainability Report.

⁽⁵⁾ Includes funds with at least 50% coverage of carbon intensity data – the significant difference in fixed income assets results from the split between sovereign and corporate issuers. The CO₂ intensity is only reported for corporate bonds.

⁽⁶⁾ Includes assets under management of relevant funds weighted by the percentage of coverage of carbon intensity data.

⁽⁷⁾ [Sustainable Development Scenario](#)

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